WEST SIDE COMMUNITY HEALTHCARE DISTRICT

WEST SIDE COMMUNITY HEALTH CARE DISTRICT
MEETING OF THE BOARD OF DIRECTORS
MONDAY NOVEMBER 2, 2026, 7:00 P.M.
CLOSED SESSION, 6:30 P.M.

COMMUNITY BUILDING, KERN STREET

NEWMAN, CA 95360

CALL TO ORDER

ROLL CALL

Board of Directors: DIRECTOR VARGAS, DIRECTOR CASTEEL, DIRECTOR GUAJARDO, DIRECTOR LOPES, PRESIDENT VARNELL

CLOSED SESSION

1. **Conference with Labor Negotiations,** Government Code § 54957.6, Agency designated representatives: Michael Courtney and Roberta Casteel
2. **Public Employee Performance Evaluation**, Government Code § 54957(b), Title: Interim Chief of Ambulance Operations
3. **Public Employee Appointment,** Government Code § 54957(b), Title: Assistant to Chief of Ambulance Operations

REPORT FROM CLOSED SESSION

PLEDGE OF ALLEGIANCE

Please take a moment to silence your cell phones.

PUBLIC COMMENTS

Comments will be accepted concerning any action item on the agenda prior to taking action on that item. (Govt. Code, § 54954.3). Members of the public may bring before the Board matters *not* listed on the agenda at this time. The Board may refer such matters to the Board Clerk to take it under advisement but shall not take action. Speakers shall be allowed three (3) minutes to address the Board on each agenda or non-agenda item.

Are there any members of the public that would like to comment on a matter not listed on the agenda?

CONSENT CALENDAR

All matters listed under the Consent Calendar are considered routine and may be approved by one action of the Board of Directors, unless any member of the public or any Director wishes to remove an item for separate consideration.

Are there any items on the consent calendar that any Director would like to be considered separately?

Are there any items on the consent calendar that any member of the public would like to be considered separately?

1. **Minutes of September 28, 2026, Regular Meeting**
2. **Minutes of October 8, 2026, Special Meeting**
3. **Cash Disbursement Journal**

ADMINSTRATIVE AGENDA

4. **Declaration and Disposal of Surplus Property**
   1. Staff Report
   2. President Varnell opens the floor to receive any comments from the public.
   3. Board Comments

5. **Regular Board Meeting December 2026, propose to change meeting date.**
   1. Staff Report
   2. Public Comment
   3. Board Discussion and possible action

6. **Discussion and possible action regarding Patterson Ambulance work in Zone A.**
   1. Report from Sub-Committee
   2. President Varnell opens the floor to receive any comments from the public
   3. Board Comments

WESTSIDE
COMMUNITY HEALTHCARE
DISTRICT

FINANCIAL REPORT-

1. PowerPoint Financial statements

AMBULANCE REPORT

1. Receive Staff Report on Ambulance Statistical and Administrative Report

ADMINSTRATIVE SERVICE MANAGER COMMENTS

LEGAL COUNSEL COMMENTS

BOARD CORRESPONDANCE/COMMENTS

ADJOURNMENT

Note:

1. *In compliance with the Americans with Disabilities Act, a disabled person is requesting a disability-related modification or accommodation to participate in this meeting, must contact the district office at (209) 862-2951. Requests must be made as early as possible, preferably one-full business day before the state of the meeting.*
2. *Any document provided to a majority of the Board of Directors regarding any open session item on this agenda is available for public inspection during normal business hours at the front counter of District Office located at 990 Tulare Street Suite C, Newman CA. Documents or writings received after the general distribution of the agenda are also available for inspections.*

WEST SIDE COMMUNITY HEALTHCARE DISTRICT

WEST SIDE COMMUNITY HEALTH CARE DISTRICT
MEETING OF THE BOARD OF DIRECTORS
MONDAY, SEPTEMBER 28, 2026, 7:00 P.M.

COMMUNITY BUILDING, KERN STREET

NEWMAN, CA 95360

CALL TO ORDER .

ROLL CALL

Board of Directors: DIRECTOR VARGAS, DIRECTOR CASTEEL, DIRECTOR GUAJARDO
VICE PRESIDENT LOPES, PRESIDENT VARNELL
Legal Counsel-Nick Cardella

CLOSED SESSION 6:37 P.M.

1. *Public Employed Performance Evaluation: Chief Courtney. (Govt. Code, 5 54957(b)(1).)*

OPEN SESSION 7:07 P.M

CALL TO ORDER PLEDGE OF ALLEGIANCE

Please take a moment to silence your cell phones

PRESENTATIONS

PUBLIC COMMENTS

Members of the public may bring matters not listed on the agenda before the Board. The Board may refer such a matter to the Board Clerk to take it under advisement but shall not take action at that time. Comments will be accepted during this time concerning any action item on the agenda. The Board will consider all comments prior to taking action on the item as listed on the agenda in the Action Item section . (Gov. Sec. 54954.03). Individual speakers shall be allowed three (3) minutes to address the Board on each agenda or non-agenda items.

CONSENT CALENDAR

All matters listed under the Consent Calendar are considered routine and may be approved by

one action of the Board of Directors, unless any member of the Board of Directors wishes to remove an item for separate consideration.

Are there any items on the consent calendar that any member of the public would like to comment on?

1. Minutes of July 27, 2026, Regular Meeting
   Recommendation: Review and Approve
2. Cash Disbursement Journal
   Recommendation: Review and Approve

President Varnell introduced the consent calendar. There was no public comment. Vice Preside Lopes moved to approve the consent calendar. The motion was seconded by Director Guajardo and carried by vote, 5-0

ADMINISTRATIVE AGENDA

Report from Closed Session

There was no reportable action taken during closed session.

1. **Discussion and possible action regarding Patterson Ambulance Approval to work in Zone A.**

   Staff Reported that there has been no developments in this situation.

   Chad Braner from Stanislaus County, spoke on the future system status of the district with Patterson Ambulance. The outline is included in the board minutes.

FINANCIAL REPORT-

1. PowerPoint Financial Statements
   - Leo Landaverde reviewed with the board and public the financial Statements.

No public nor board comments were made.

AMBULANCE REPORT

1. Review Staff Report on Ambulance Statistical and Administrative Report which outlined responses and transport for both Counties.

- Total Responses 191, 129 transports for service
- 12 Requests for Service to Merced resulting in 9 transport
- 3 requests to assist AMR, resulting in 1 transport
- 7 request to assist Patterson, resulting in 3 transport

ADMINISTRATIVE ASSISTANT COMMENTS

There are no administrative service comments.

DISTRICT'S LEGAL COUNSEL COMMENTS

Legal Counsel did not have any comments.

BOARD CORRESPONDANCE/COMMENTS

Director Casteel added discussion on raises for the next meeting agenda.

ADJOURN TO CLOSED SESSION

Vice President Lopes made a motion to reconvene into closed session with Director Guajardo seconded and was carried by vote 5-0.

ADJOURNMENT 8:48

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Attested by

Debbie Lopes
Vice President/Secretary

WEST SIDE COMMUNITY HEALTHCARE DISTRICT

WEST SIDE COMMUNITY HEALTH CARE DISTRICT
SPECIAL MEETING OF THE BOARD OF DIRECTORS
THURSDAY, OCTOBER 8, 2026, 5:00 p.m.
WEST SIDE DISTRICT OFFICE
990 TULARE STREET, NEWMAN, CA 95360

CALL TO ORDER 5:04 P.M.

ROLL CALL

Board of Directors: DIRECTOR VARGAS, DIRECTOR CASTEEL, DIRECTOR GUAJARDO, VICE PRESIDENT LOPES, PRESIDENT VARNELL
LEGAL COUNSEL NIC CARDELLA ON THE PHONE

PLEDGE OF ALLEGIANCE

Please take a moment to silence your cell phones

PUBLIC COMMENTS

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CLOSED SESSION

1. **Public Employee Performance Evaluation**, Government Code § 54957(b), Title: Interim Chief of Ambulance Operations
2. **Public Employee Appointment,** Government Code § 54957(b), Title: Assistant to Chief of Ambulance Operations

OPEN SESSION 7:39 P.M.

WESTSIDE COMMUNITY HEALTHCARE DISTRICT

REPORT OF CLOSED SESSION

***Nothing to report out on close session; still under investigation**

ADMINISTRATIVE AGENDA

1. Discussion / possible action regarding expiration of narcotics
    a. Report from Interim Chief of Ambulance Operations
    b. President Varnell opens the floor to receive any comments from the public
    c. Board Comments

Chief Courtney informed the Board and the public that the district's supply of Versed had expired. He attempted to obtain a replacement supply through another provider; however, the County did not authorize the request.

As a result, the district's ambulance units operated at the Basic Life Support (BLS) level for two days. During this period, Patterson District Ambulance provided Advanced Life Support (ALS) coverage to ensure continued ALS service for the district.

The district's replacement supply of Versed was delivered on Wednesday, October 7, 2026 at 3:00 p.m.

Public Comments

Michael Blohm, representing Patterson District Ambulance, stated that their agency was pleased to assist the district by providing ALS coverage during this period.

Director Casteel and Director Vargas expressed their appreciation to Patterson District Ambulance for its assistance and support.

ADJOURNMENT

Director Guajardo made the motion to adjourn the meeting. Director Casteel seconded the motion at 6:41 p.m.

1. *In compliance with the Americans with Disabilities Act, a disabled person requesting a disability-related modification or accommodation to participate in this meeting must contact the district office at (209) 862-2951. Requests must be made as early as possible, preferably one-full business day before the start of the meeting.*

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Attested by

Debbie Lopes
Vice President/Secretary

WEST SIDE COMMUNITY HEALTHCARE DISTRICT

Agenda Item No.: 4
Meeting Date: October 26, 2026

WEST SIDE COMMUNITY HEALTHCARE DISTRICT STAFF REPORT

SUBJECT:

Declaration and Disposal of Surplus Property

Previous Board Actions:

None

Summary of Issue:

Staff has deemed items owned by the district as surplus. The items are either no longer operational or not used in the district's day-to-day operations.

Staff is seeking the Board's approval to remove items from the asset list and deem them as surplus.

Financial Impact:

None

Staff/General Management Recommendation:

Board to review surplus list

Recommended Motion:

Motion to adopt resolution 2026-008

Supporting Documents Attached:

Resolution 2026-008

Surplus List

Declaration and Disposal of Surplus Property

Property List:

- 12 Motorola Mobile Radios (CM-300)
- 1 Satellite Phone Receiver
- 1 Office Chair

WEST SIDE
COMMUNITY HEALTHCARE
DISTRICT

RESOLUTION NO. 2026-008

RESOLUTION OF THE BOARD OF DIRECTORS OF WEST SIDE COMMUNITY HEALTHCARE DISTRICT PROVIDING FOR THE DECLARATION AND DISPOSAL OF SURPLUS PROPERTY

WHEREAS, California Health and Safety Code § 32121.2 provides local healthcare districts the ability to dispose of surplus property at fair market value by any method deemed appropriate by the board or donate or sell at less than fair market value to another hospital district; and

WHEREAS, the equipment identified in the Declaration and Disposal of Surplus Property (attached hereto and incorporated by reference) has been identified as equipment no longer in use.

THEREFORE, BE IT RESOLVED that the equipment identified in the Declaration and Disposal of Surplus Property is, pursuant to Health and Safety Code § 32121.2, surplus property not needed in the course of regular operations of the West Side Community Healthcare District ("District");

BE IT FURTHER RESOLVED that the Board of Directors hereby authorizes and directs District staff to dispose of said surplus property at fair market value or donate or sell the items at less than fair market value to another hospital district.

This Resolution was passed and adopted at a meeting of the Board of Directors of West Side Community Healthcare District, this 26th of October, by the following roll call vote:
AYE:

NOES:

ABSENT:

ATTEST:

By_____

David Varnell, President

WEST SIDE COMMUNITY HEALTHCARE DISTRICT

Agenda Item No.: 5
Meeting Date: October 26, 2026

WEST SIDE COMMUNITY HEALTHCARE DISTRICT STAFF REPORT

SUBJECT:

Board of Directors Scheduled Meeting Date

Previous Board Actions:

None

Summary of Issue:

Staff is seeking direction from the Board regarding the December 28, 2026 Board Meeting.

Staff is asking the board to move the regular meeting on December 28, 2026 to December 21, 2026. This change would be one week prior to the regular schedule meeting which conflicts with the preparation of the agenda due to the holiday week.

Financial Impact:

None

Staff/General Management Recommendation:

Board to review

Recommended Motion:

Move the current board meeting date to an alternative date.

Supporting Documents Attached:

None

September 2026 Summary Report



West Side Community Healthcare District
September 2026

Monthly Response Summary

WS UNITS	WS 87	WS 88	WS84 BLS	WS 1	WS Totals	MA total	Staffing
Responses	98	109	13	4	224	26	4.5
Cancels	5	6	1	n/a	12		
ADJ Response	93	103	12	n/a	208		
Transports	72	83	5	n/a	160	13	
Transport %	77.42%	80.58%	41.67%	n/a	76.92%	50.00%	

MA UNITS	PDA		AMR		AMR_Merced		TOTAL	
	Responses	Transports	Responses	Transports	Responses	Transports	Responses	Transports
Received Aid	15	9	2	1			17	10
Provided Aid	12	7	9	4	5	2	26	13

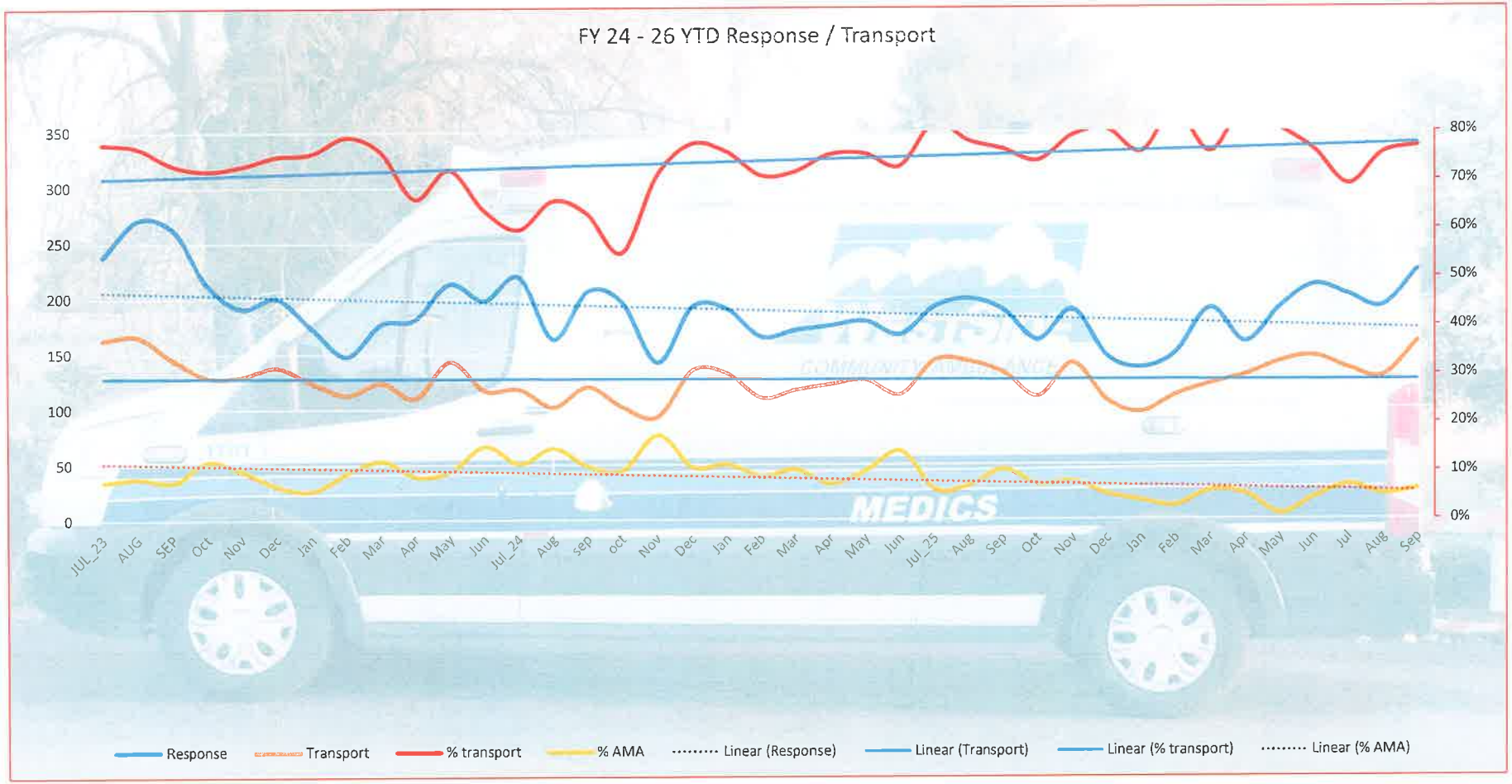
Cummulative for Current Year (received aid)

WS totals		PDA MA		AMR		AMR_Merced	
Responses	Transports	Responses	Transports	Responses	Transports	Responses	Transports
618	425	39	27	4	3	0	0
	68.77%		69.23%		75.00%		#DIV/0!

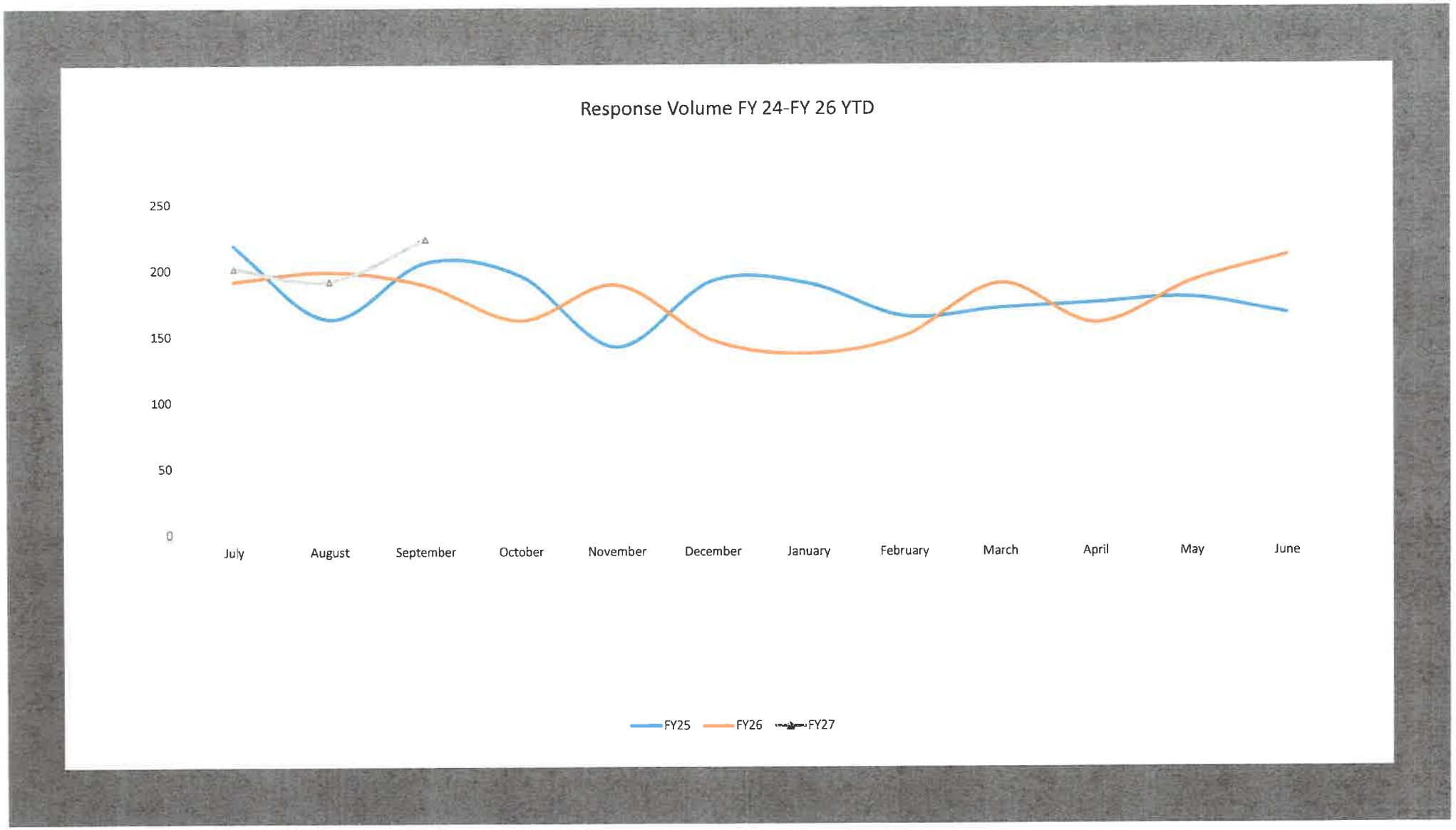
FY 2026 Cummulative

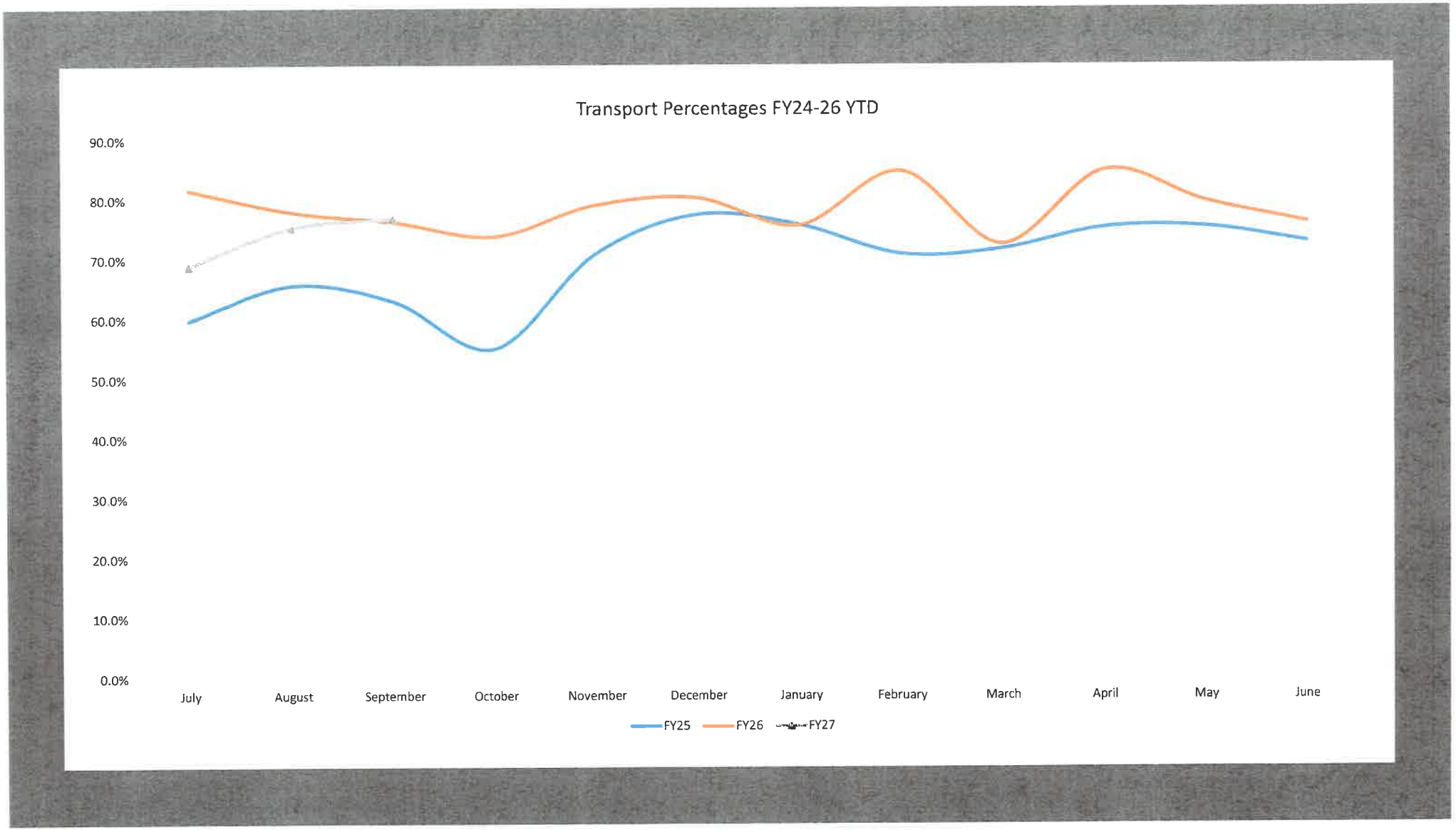
WS totals	
Responses	Transports
580	420
	72.41%

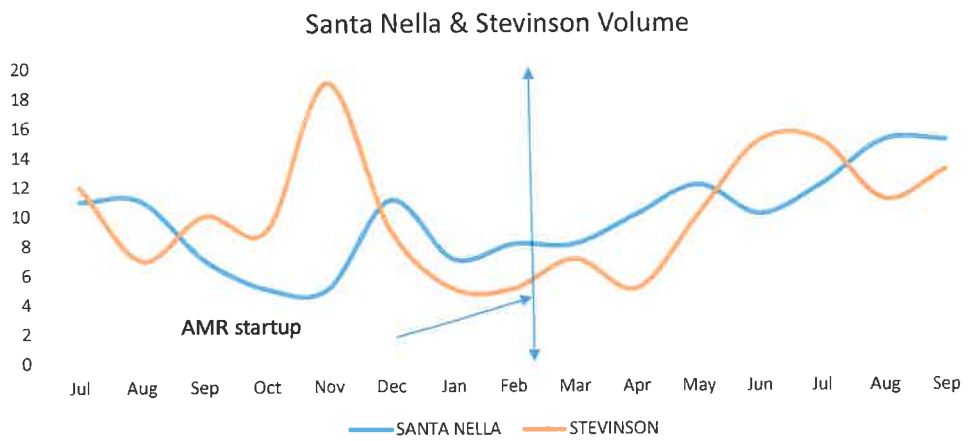
Variance FY24/2 38 5

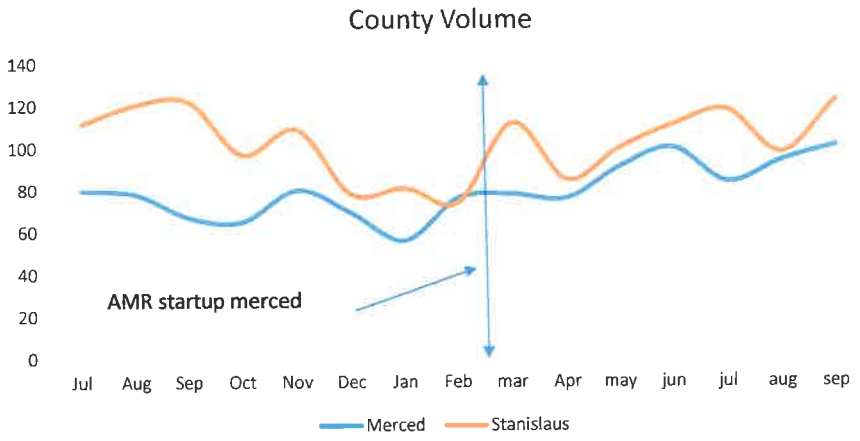

FY 24 - 26 YTD Response / Transport
350
300
250
200
150
100
50
0
80%
70%
60%
50%
40%
30%
20%
10%
0%
JUL_23
AUG
SEP
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul_24
Aug
sep
oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul_25
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
MEDICS
Response
Transport
% transport
% AMA
Linear (Response)
Linear (Transport)
Linear (% transport)
Linear (% AMA)


Transport Volume FY24-26 YTD
180
160
140
120
100
80
60
40
20
0
July
August
September
October
November
December
January
February
March
April
May
June
FY25
FY26
FY27

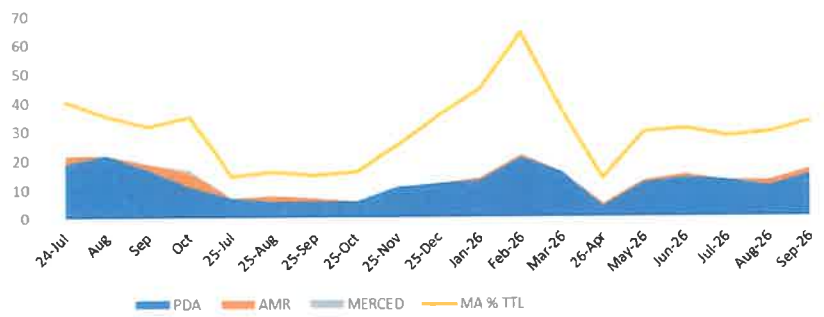

Response Volume FY 24-FY 26 YTD
250
200
150
100
50
0
July
August
September
October
November
December
January
February
March
April
May
June
FY25
FY26
FY27


Transport Percentages FY24-26 YTD
90.0%
80.0%
70.0%
60.0%
50.0%
40.0%
30.0%
20.0%
10.0%
0.0%
July
August
September
October
November
December
January
February
March
April
May
June
FY25
FY26
FY27

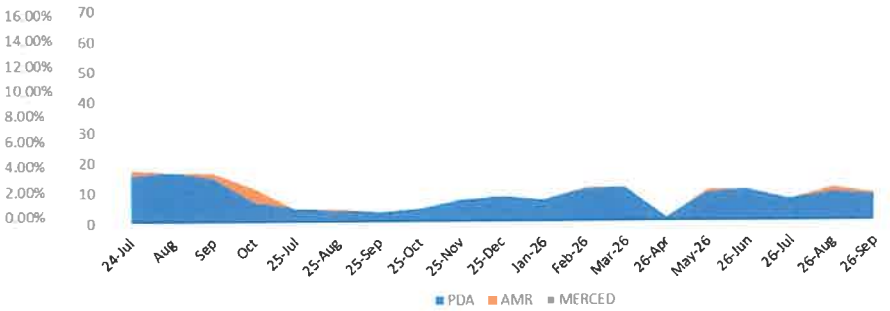

Santa Nella & Stevinson Volume
20
18
16
14
12
10
8
6
4
2
0
AMR startup
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
SANTA NELLA
STEVINSON


County Volume
140
120
100
80
60
40
20
0
AMR startup merced
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
mar
Apr
may
jun
jul
aug
sep
Merced
Stanislaus

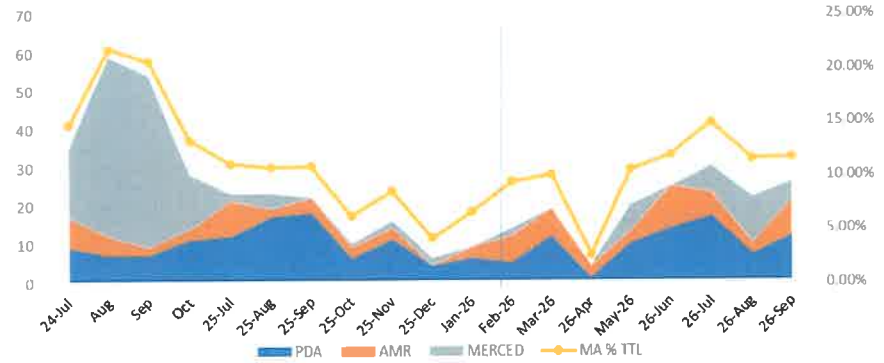
MA received Responses



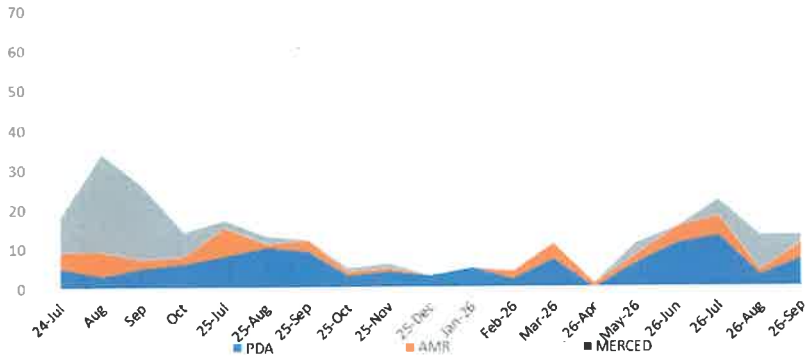
MA recieved Transports

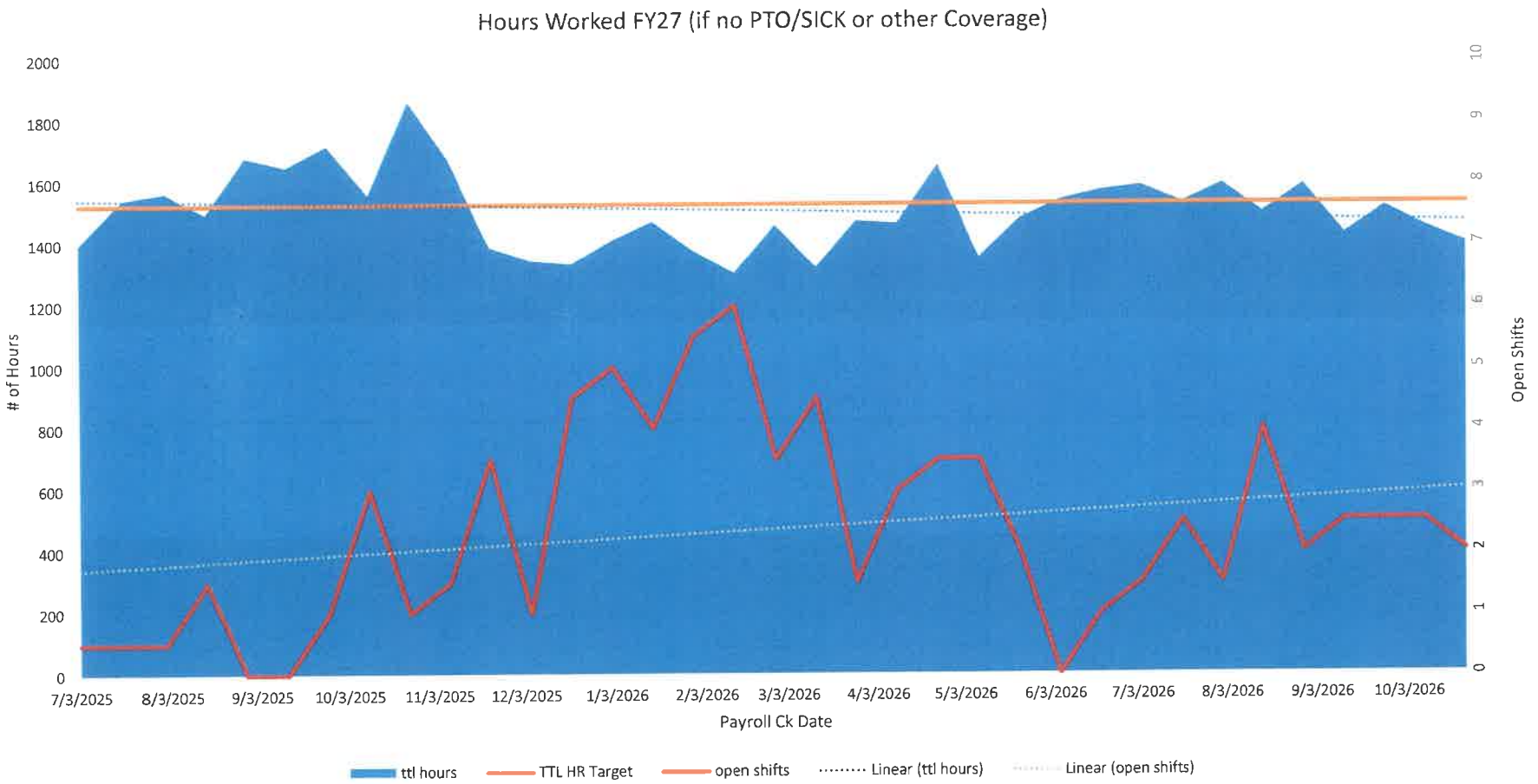


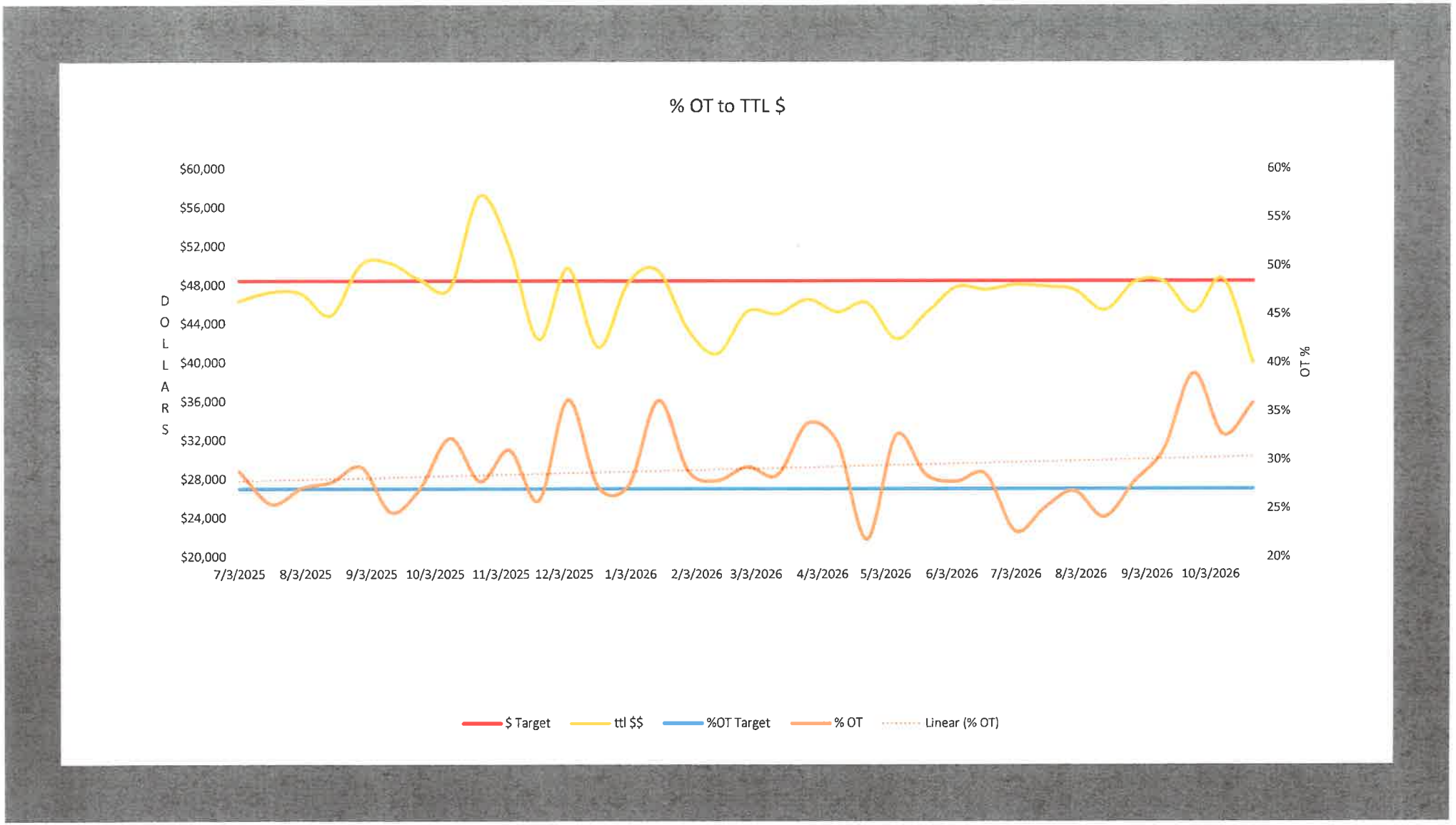
Response (MA GIVEN)



Transports (MA Given)




Hours Worked FY27 (if no PTO/SICK or other Coverage)
# of Hours
Open Shifts
2000
1800
1600
1400
1200
1000
800
600
400
200
0
10
9
8
7
6
5
4
3
2
1
0
7/3/2025
8/3/2025
9/3/2025
10/3/2025
11/3/2025
12/3/2025
1/3/2026
2/3/2026
3/3/2026
4/3/2026
5/3/2026
6/3/2026
7/3/2026
8/3/2026
9/3/2026
10/3/2026
Payroll Ck Date
ttl hours
TTL HR Target
open shifts
Linear (ttl hours)
Linear (open shifts)


% OT to TTL $
$60,000
$56,000
$52,000
$48,000
$44,000
$40,000
$36,000
$32,000
$28,000
$24,000
$20,000
DOLLARS
60%
55%
50%
45%
40%
35%
30%
25%
20%
% OT
7/3/2025
8/3/2025
9/3/2025
10/3/2025
11/3/2025
12/3/2025
1/3/2026
2/3/2026
3/3/2026
4/3/2026
5/3/2026
6/3/2026
7/3/2026
8/3/2026
9/3/2026
10/3/2026
$ Target
ttl $$
%OT Target
% OT
Linear (% OT)

West Side Community Healthcare District
Statement of Financial Position
As of Sep 30, 2026

	Jul 2026	Aug 2026	Sep 2026
Assets			
Current Assets			
Bank Accounts			
10001 Bill.com Money Out Clearing	-359.79	-359.79	-1,469.86
10010 Mechanics Bank - Money Market (6541)	497.39	487.40	477.41
10011 Mechanics Bank - Operations Account (1566)	33,495.41	26,555.38	34,754.56
10012 Mechanics Bank - Tax Account (7168)	148,628.66	60,297.69	22,297.69
10020 TRICOUNTIES - AMBULANCE - 5512	72,675.19	81,772.19	86,012.19
10022 TRICOUNTIES - OPERATIONS - 5524	217,154.01	228,355.50	231,878.68
10023 TRICOUNTIES - TAX ACCOUNT - 5536	0.00	0.00	0.00
10024 US Bank Money Market -4000	15,265.58	15,265.58	15,265.58
Bill.com Money In Clearing	0.00	0.00	0.00
Total Bank Accounts	**487,356.45**	**412,373.95**	**389,216.25**
Accounts Receivable			
12000 Accounts Receivable-Ambulance	2,503,232.84	2,714,116.82	2,813,669.71
12100 Allowance Uncollected & Reduced Accounts	-1,946,818.55	-2,147,776.18	-2,266,482.86
Total for 12000 Accounts Receivable-Ambulance	**556,414.29**	**566,340.64**	**547,186.85**
12200 Other Accounts Receivable (A/R)	0.00	0.00	0.00
Hospital Sale Promissory Note	0.00	0.00	0.00
Total for 12200 Other Accounts Receivable (A/R)	**0.00**	**0.00**	**0.00**
Total Accounts Receivable	**556,414.29**	**566,340.64**	**547,186.85**
Other Current Assets			
1230 - Contractual Allowances Clearing	50,000.00	50,000.00	50,000.00
13505 Deposits Clearing Account - QMC	-119,195.60	-156,120.41	-160,474.79
13520 Prepaid Contracts	323.58	242.67	161.76
13540 Prepaid Insurance	25,057.99	25,057.99	25,057.99
13560 Prepaid Subscriptions	1,341.25	994.17	1,841.90
Deposit-Retainers	30,000.00	30,000.00	30,000.00
Deposits Clearing Account - Outstanding Deposits	0.00	0.00	0.00
Payroll Receivables	0.00	0.00	0.00
Prepaid Health Insurance	0.00	0.00	0.00
Prepaid Property Tax	0.00	0.00	0.00
Uncategorized Asset	0.00	0.00	0.00
Undeposited Funds	0.00	0.00	0.00
Total Other Current Assets	**-12,472.78**	**-49,825.58**	**-53,413.14**
Total Current Assets	**1,031,297.96**	**928,889.01**	**882,989.96**
Fixed Assets			
16000 Buildings & Equipment	532,835.59	533,362.00	534,804.42

16500 Accumulated Depreciation	-496,862.66	-496,862.66	-496,862.66
Total for 16000 Buildings & Equipment	**35,972.93**	**36,499.34**	**37,941.76**
16120 531 Hills Ferry Rd-Property	401,449.00	401,449.00	401,449.00
16125 Accumulated Depreciation	-76,281.86	-76,281.86	-76,281.86
16130 Furniture & Fixtures	9,261.08	9,261.08	9,261.08
16140 Leasehold Improvements	360,991.38	360,991.38	360,991.38
Total for 16120 531 Hills Ferry Rd-Property	**695,419.60**	**695,419.60**	**695,419.60**
Vehicles	7,576.25	7,576.25	7,576.25
16150 Zeronox Electric Vehicles (3)	58,237.94	58,237.94	58,237.94
16530 Accumulated Depreciation	-51,443.39	-51,443.39	-51,443.39
Total for 16150 Zeronox Electric Vehicles (3)	**6,794.55**	**6,794.55**	**6,794.55**
Ambulance Vehicle (003-0783079-300)			
16100 Original cost	114,567.88	114,567.88	114,567.88
16510 Depreciation	-114,567.88	-114,567.88	-114,567.88
Total for Ambulance Vehicle (003-0783079-300)	**0.00**	**0.00**	**0.00**
Ambulance Vehicle (003-0783079-301)			
16110 Original cost	114,567.88	114,567.88	114,567.88
16520 Depreciation	-114,567.88	-114,567.88	-114,567.88
Total for Ambulance Vehicle (003-0783079-301)	**0.00**	**0.00**	**0.00**
Ambulance Vehicle 2016 Braun #1			
16160 Original Cost	58,500.00	58,500.00	58,500.00
Total for Ambulance Vehicle 2016 Braun #1	**58,500.00**	**58,500.00**	**58,500.00**
Ambulance Vehicle 2016 Braun #2			
16170 Original Cost	58,500.00	58,500.00	58,500.00
Total for Ambulance Vehicle 2016 Braun #2	**58,500.00**	**58,500.00**	**58,500.00**
Total for Vehicles	**131,370.80**	**131,370.80**	**131,370.80**
Total Fixed Assets	**862,763.33**	**863,289.74**	**864,732.16**
Other Assets			
Accumulated Amortization	0.00	0.00	0.00
Loan Costs	0.00	0.00	0.00
Total Other Assets	**0.00**	**0.00**	**0.00**
Total Assets	**1,894,061.29**	**1,792,178.75**	**1,747,722.12**
Liabilities and Equity			
Liabilities			
Current Liabilities			
Accounts Payable			
20000 Accounts Payable (A/P)	507,923.07	487,597.26	496,581.19
Total Accounts Payable	**507,923.07**	**487,597.26**	**496,581.19**
Credit Cards			
20005 Mechanics Bank Credit Card x4180	2,495.77	869.49	3,239.70
Total Credit Cards	**2,495.77**	**869.49**	**3,239.70**
Other Current Liabilities			
20010 Interest Payable	15,525.00	15,525.00	15,525.00

21000 Accrued Payroll	20,501.61	18,435.58	11,240.52
21020 PTO Accruals	52,404.70	49,583.70	52,190.70
21025 Payroll Tax	0.00	0.00	0.00
21026 Payroll Garnishments	0.00	0.00	0.00
21030 457(B) Retirement Plan Liabilities	0.00	0.00	0.00
Payroll Salaries	0.00	0.00	0.00
Sick PTO Accruals	0.00	0.00	0.00
Union Dues Liabilities	0.00	0.00	52.62
Total for 21000 Accrued Payroll	**72,906.31**	**68,019.28**	**63,483.84**
25015 Contracts Payable	0.00	0.00	0.00
Other Liabilities	0.00	0.00	0.00
Total Other Current Liabilities	**88,431.31**	**83,544.28**	**79,008.84**
Total Current Liabilities	**598,850.15**	**572,011.03**	**578,829.73**
Long-term Liabilities			
25020 TCF National Bank (003-0783079-300)	0.00	0.00	0.00
25021 TCF National Bank (003-0783079-301)	0.00	0.00	0.00
25030 First Foundation Bank - Loan	535,650.08	533,316.75	530,983.42
25031 First Foundation Bank 2024 - Loan	318,279.75	318,279.75	318,279.75
25032 Kansas State Bank Loan	108,157.00	105,174.93	101,562.85
Community Leasing Partners (61810)	0.00	0.00	0.00
MECHANICS BANK - PPP loan	0.00	0.00	0.00
Total Long-term Liabilities	**962,086.83**	**956,771.43**	**950,826.02**
Total Liabilities	**1,560,936.98**	**1,528,782.46**	**1,529,655.75**
Equity			
Opening Balance Equity	0.00	0.00	0.00
30000 Retained Earnings	414,112.12	414,112.12	414,112.12
Net Income	-80,987.81	-150,715.83	-196,045.75
Total Equity	**333,124.31**	**263,396.29**	**218,066.37**
Total Liabilities and Equity	**1,894,061.29**	**1,792,178.75**	**1,747,722.12**

Bank Balances (July 2026)

TCB - Ambulance (5512)	$ 72,675.19
TCB - Operations (5524)	$ 217,154.01
TCB - Tax Account (5536)	$ -
MB (6541)	$ 497.39
MB (7168)	$ 148,628.66
MB (1566)	$ 33,495.41
Bill.com - clearing	$ (4,384.00)
US Bank MMA	$ 15,265.58
Total	$ 483,332.24

Bank Balances (Aug 2026)

TCB - Ambulance (5512)	$ 81,772.19
TCB - Operations (5524)	$ 228,355.50
TCB - Tax Account (5536)	$ -
MB (6541)	$ 487.40
MB (7168)	$ 60,267.69
MB (1566)	$ 14,987.51
Bill.com - clearing	$ (3,273.93)
US Bank MMA	$ 15,265.58
Total	$ 397,861.94

Bank Balances (Sept 2026)

TCB - Ambulance (5512)	$ 86,012.19
TCB - Operations (5524)	$ 231,878.68
TCB - Tax Account (5536)	$ -
MB (6541)	$ 477.41
MB (7168)	$ 22,297.69
MB (1566)	$ 34,754.56
Bill.com - clearing	$ (1,469.86)
US Bank MMA	$ 15,265.58
Total	$ 389,216.25

Revenue (July 2026)

Revenue	$ 583,792.00
Contract Adjustments accrued @ 60%	$ 338,600.00
Service Write Offs and Estimated Bad Debt 20%	$ 99,244.00
Other	$ -
Net Revenue	$ 145,948.00
Avg Net Revenue per Trip (On Amount Billed)	**1105.7**

Revenue (Aug 2026)

Revenue	$ 573,301.00
Contract Adjustments accrued @ 60%	$ 343,881.00
Service Write Offs and Estimated Bad Debt 20%	$ 114,627.00
Other	$ -
Net Revenue	$ 114,793.00
Avg Net Revenue per Trip (On Amount Billed)	**889.9**

Revenue (Sept 2026) [3]

Revenue	$ 707,119.00
Contract Adjustments accrued @ 60%	$ 424,272.00
Service Write Offs and Estimated Bad Debt 20%	$ 141,424.00
Other	
Net Revenue	$ 141,423.00
Avg Net Revenue per Trip (On Amount Billed)	**883.9**

959.8 3-mo avg

Payor Mix Summary (July 2026)

			# of trips
Medicare	39.6%	$224,539.00	52
Medicaid	17.7%	$100,430.00	*24*
Commercial Insurance	21.4%	$121,220.00	*28*
Self Pay	19.3%	$109,533.00	*26*
Other	2.0%	$11,054.00	*2*
Total Net Revenue by Class		$566,776.00	*132*
# ot Trips	**132**		

Payor Mix Summary (Aug 2026)

			# of trips
Medicare	41.1%	$239,229.00	52
Medicaid	15.2%	$88,203.00	*21*
Commercial Insurance	17.5%	$101,597.00	*23*
Self Pay	23.6%	$137,423.00	*29*
Other	0.0%	$15,376.00	*4*
Total Net Revenue by Class	97.4%	$581,828.00	*129*
# ot Trips	**129**		

Payor Mix Summary (Sept 2026) [6]

			# of trips
Medicare	43.3%	$292,915.00	65
Medicaid	22.7%	$153,227.00	*36*
Commercial Insurance	15.3%	$103,540.00	*23*
Self Pay	15.3%	$103,514.00	*31*
Other	3.3%	$22,550.00	*5*
Total Net Revenue by Class	100.0%	$675,746.00	*160*
# ot Trips	**160**		

BUDGET vs YTD ACTUALS (September 2026)

	Budget	Actuals	%
Ambulance Revenue	$ 1,560,000.00	$ 1,864,212.00	119.5%
Allowances & Charge Offs	$ 1,170,000.00	$ 1,462,048.00	125.0%
Total Net Revenue	$ 390,000.00	$ 402,164.00	103.1%
OPERATING EXP			
Salaries & Wages [1]	$ 332,175.00	$ 294,762.00	88.7%
Employee Benefits	$ 43,500.00	$ 54,626.00	125.6%
Fees	$ 39,545.00	$ 43,712.00	110.5%
Insurance	$ 54,531.00	$ 57,196.00 [2]	104.9%
Professional Services	$ 67,245.00	$ 81,886.00 [4]	121.8%
Supplies & Equipment	$ 15,050.00	$ 10,388.00	69.0%
Total Operating Expenses	$ 655,335.00	614,813.00	93.8%
Other Income (Inc. Tax Revenue)	$ 450.00	$ 16,603.00 [5]	3689.6%
Total Net Income	$ (264,885.00)	$ (196,046.00)	-74.0%

Assets, Liabilities & Net Position (July 2026)

Total Assets	$ 1,894,061.00	
Total Liabilities	$ 1,560,937.00	1.21
Net Position	$ 333,124.00	

Assets, Liabilities & Net Position (Aug 2026)

Total Assets	$1,792,178.00	
Total Liabilities	$1,528,782.00	1.17
Net Position	$ 263,396.00	

Assets, Liabilities & Net Position (Sept 2026)

Total Assets	$ 1,747,722.0	
Total Liabilities	$ 1,529,655.0	1.14
Net Position	$218,067.00	Assets to Liabilities

Budget vs. Actuals_Budget_FY27_P&L__Report

July-September, 2026

	Sep 2026				Total			
	Actual	Budget	Over Budget	% of Budget	Actual	Budget	Over Budget	% of Budget
Income								
Ambulance Revenue		520,000	-520,000	0.0%		$1,560,000	-$1,560,000	0.0%
40000 Ambulance Rev	707,119		707,119		$1,864,046		$1,864,046	
40002 Ambulance Revenue - Other					$166		$166	
Total for Ambulance Revenue	**707,119**	**520,000**	**187,119**	**136.0%**	**$1,864,212**	**$1,560,000**	**$304,212**	**119.5%**
Contractual Allowances and Discounts								
41000 Contract Adjustments	-424,272	-315,000	-109,272	134.7%	-$1,106,753	-$945,000	-$161,753	117.1%
41020 Service Write-offs	-141,424	-75,000	-66,424	188.6%	-$355,295	-$225,000	-$130,295	157.9%
Total for Contractual Allowances and Discounts	**-565,696**	**-390,000**	**-175,696**	**145.1%**	**-$1,462,048**	**-$1,170,000**	**-$292,048**	**125.0%**
Total Income	**141,423**	**130,000**	**11,423**	**108.8%**	**$402,164**	**$390,000**	**$12,164**	**103.1%**
Gross Profit	**141,423**	**130,000**	**11,423**	**108.8%**	**$402,164**	**$390,000**	**$12,164**	**103.1%**
Expenses								
50000 Advertising & Marketing	716	125	591	573.0%	$2,429	$375	$2,054	647.7%
50015 Charitable Donation	150	375	-225	40.0%	$150	$1,125	-$975	13.3%
50020 Depreciation Expense		11,078	-11,078	0.0%		$33,234	-$33,234	0.0%
50030 Dues & Subscriptions	347		347		$1,041		$1,041	
50050 Fees		725	-725	0.0%		$2,175	-$2,175	0.0%
50049 Quality Assurance Fees (PP-IGT-GEMT)	633		633		$1,213		$1,213	
50052 Banking Fees	1,542	2,000	-458	77.1%	$4,964	$6,000	-$1,036	82.7%
50053 Billing Agency Fees	4,303	5,500	-1,197	78.2%	$15,742	$16,500	-$758	95.4%
50055 Association Fees		75	-75	0.0%		$225	-$225	0.0%
50056 Stan County OES		500	-500	0.0%	$5,092	$1,500	$3,592	339.5%
50058 Health Dept Fees		365	-365	0.0%	$4,752	$1,095	$3,657	434.0%
50059 Dispatch Fees (AMR)	5,918	4,000	1,918	148.0%	$11,950	$12,000	-$50	99.6%
Total for 50050 Fees	**12,397**	**13,165**	**-768**	**94.2%**	**$43,712**	**$39,495**	**$4,217**	**110.7%**
50060 Information Technology (IT)								
50061 IT Labor	1,503	1,650	-147	91.1%	$4,508	$4,950	-$442	91.1%
50062 Software	7	1,100	-1,093	0.6%	$614	$3,300	-$2,686	18.6%
Total for 50060 Information Technology (IT)	**1,509**	**2,750**	**-1,241**	**54.9%**	**$5,123**	**$8,250**	**-$3,127**	**62.1%**
50074 Insurance (Business)	22,698		22,698		$57,196		$57,196	
Ins)		782	-782	0.0%		$2,346	-$2,346	0.0%
Insurance		1,536	-1,536	0.0%		$4,608	-$4,608	0.0%
50073 Auto Liability		2,816	-2,816	0.0%		$8,448	-$8,448	0.0%
50075 Workers Compensation Ins		8,335	-8,335	0.0%		$25,005	-$25,005	0.0%
50076 General & Professional Liability INS		3,477	-3,477	0.0%		$10,431	-$10,431	0.0%

Marine)		1,231	-1,231	0.0%		$3,693	-$3,693	0.0%
Total for 50074 Insurance (Business)	**22,698**	**18,177**	**4,521**	**124.9%**	**$57,196**	**$54,531**	**$2,665**	**104.9%**
50080 Interest Paid	1,670	3,250	-1,580	51.4%	$6,019	$9,750	-$3,731	61.7%
50094 Maintenance	261	225	36	116.0%	$2,059	$675	$1,384	305.0%
50090 Building Maintenance		125	-125	0.0%		$375	-$375	0.0%
50091 Equipment - Medical	323	550	-227	58.7%	$645	$1,650	-$1,005	39.1%
50092 Equipment - Non-Medical	218	410	-192	53.3%	$1,333	$1,230	$103	108.4%
50093 Vehicle Maintenance	27	300	-273	9.0%	$230	$900	-$670	25.6%
Total for 50094 Maintenance	**829**	**1,610**	**-781**	**51.5%**	**$4,267**	**$4,830**	**-$563**	**88.3%**
50100 Meals & Entertainment	58	100	-42	57.7%	$110	$300	-$190	36.7%
50110 Miscellaneous - Reimbursable Expenses		225	-225	0.0%	$250	$675	-$425	37.0%
52009 Payroll Fees	313	300	13	104.4%	$819	$900	-$81	91.0%
(Contractual)		115	-115	0.0%		$345	-$345	0.0%
53000 Accounting	11,255	11,500	-245	97.9%	$56,265	$34,500	$21,765	163.1%
53002 Legal	3,284	4,500	-1,216	73.0%	$11,673	$13,500	-$1,827	86.5%
53003 Contractors	2,000		2,000		$6,000		$6,000	
53004 Professional - Other								
53005 Auditor		2,500	-2,500	0.0%		$7,500	-$7,500	0.0%
53006 Medical Director Fees		2,000	-2,000	0.0%		$6,000	-$6,000	0.0%
53007 NBS	3,353	1,000	2,353	335.3%	$3,353	$3,000	$353	111.8%
53008 Human Resources		300	-300	0.0%	$3,095	$900	$2,195	343.8%
Total for 53004 Professional - Other	**3,353**	**5,800**	**-2,447**	**57.8%**	**$6,448**	**$17,400**	**-$10,952**	**37.1%**
53009 Stipends - Board Members	1,000	500	500	200.0%	$1,500	$1,500	$0	100.0%
Total for 53001 Professional Services (Contractual)	**20,892**	**22,415**	**-1,523**	**93.2%**	**$81,886**	**$67,245**	**$14,641**	**121.8%**
53020 Rent & Lease	1,625	1,625	0	100.0%	$4,875	$4,875	$0	100.0%
53030 Pest Control		25	-25	0.0%		$75	-$75	0.0%
53050 Repairs	9	750	-741	1.2%	$9	$2,250	-$2,241	0.4%
53053 Vehicle Repairs	30	3,000	-2,970	1.0%	$11,933	$9,000	$2,933	132.6%
Total for 53050 Repairs	**39**	**3,750**	**-3,711**	**1.1%**	**$11,942**	**$11,250**	**$692**	**106.2%**
53060 Supplies & Small Equipment	685	650	35	105.3%	$1,955	$1,950	$5	100.2%
53061 Crew Quarters Expenses	568	175	393	324.5%	$1,538	$525	$1,013	292.9%
53064 Medical Supplies	1,843	4,000	-2,157	46.1%	$6,955	$12,000	-$5,045	58.0%
53072 Medical - Drugs					$208		$208	
Total for 53064 Medical Supplies	**1,843**	**4,000**	**-2,157**	**46.1%**	**$7,163**	**$12,000**	**-$4,837**	**59.7%**
53066 Office Supplies/Expenses	296	550	-254	53.8%	$1,076	$1,650	-$574	65.2%
53069 Uniforms	109	675	-566	16.1%	$1,350	$2,025	-$675	66.7%
Equipment								
53073 Oxygen - Use		1,000	-1,000	0.0%		$3,000	-$3,000	0.0%
Total for Equipment	**0**	**1,000**	**-1,000**	**0.0%**	**$0**	**$3,000**	**-$3,000**	**0.0%**
Purchased Services								
53068 Oxygen	1,033	475	558	217.4%	$3,275	$1,425	$1,850	229.8%
Total for Purchased Services	**1,033**	**475**	**558**	**217.4%**	**$3,275**	**$1,425**	**$1,850**	**229.8%**

Total for 53060 Supplies & Small Equipment	**4,532**	**7,525**	-2,993	**60.2%**	**$16,356**	**$22,575**	-$6,219	**72.5%**
53080 Taxes & Licenses		1,100	-1,100	0.0%	$10,136	$3,300	$6,836	307.2%
53110 Utilities	270	275	-5	98.3%	$787	$825	-$38	95.4%
53112 Gas & Electric Newman	1,248	1,100	148	113.5%	$3,553	$3,300	$253	107.7%
53113 Internet	691	675	16	102.4%	$2,280	$2,025	$255	112.6%
53114 Telephone	493	500	-7	98.6%	$1,455	$1,500	-$45	97.0%
53116 Utilities - Other (Biohazard Removal)		125	-125	0.0%	$307	$375	-$68	81.9%
Total for 53110 Utilities	**2,702**	**2,675**	**27**	**101.0%**	**$8,382**	**$8,025**	**$357**	**104.5%**
Auto								
50010 Fuel	2,779	2,750	29	101.1%	$10,713	$8,250	$2,463	129.9%
Total for Auto	**2,779**	**2,750**	**29**	**101.1%**	**$10,713**	**$8,250**	**$2,463**	**129.9%**
Employee Benefits								
50040 457(b) Co-Match	5,564	4,200	1,364	132.5%	$13,989	$12,600	$1,389	111.0%
50041 Aflac	1,291	1,800	-509	71.7%	$4,285	$5,400	-$1,115	79.4%
50042 Insurance - Group Health/Dental	12,263	8,500	3,763	144.3%	$36,372	$25,500	$10,872	142.6%
Total for Employee Benefits	**19,119**	**14,500**	**4,619**	**131.9%**	**$54,646**	**$43,500**	**$11,146**	**125.6%**
Payroll (Personnel Services)		75	-75	0.0%	$1,500	$225	$1,275	666.7%
52002 Payroll Taxes								
200		6,800	-6,800	0.0%		$20,400	-$20,400	0.0%
52006 FED FUTA	28		28		$87		$87	
52007 FED MEDCARE - ER	400		400		$3,325		$3,325	
52008 FED SOCSEC- ER	5,193		5,193		$14,217		$14,217	
Total for 52005 Payroll Taxes - Department 200	**5,621**	**6,800**	-1,179	**82.7%**	**$17,629**	**$20,400**	-$2,771	**86.4%**
Payroll Taxes - Department 100		1,350	-1,350	0.0%		$4,050	-$4,050	0.0%
52003 FED MEDCARE- ER	187		187		$713		$713	
52004 FED SOCSEC - ER	799		799		$3,050		$3,050	
Total for Payroll Taxes - Department 100	**986**	**1,350**	**-364**	**73.0%**	**$3,763**	**$4,050**	**-$287**	**92.9%**
Total for 52002 Payroll Taxes	**6,607**	**8,150**	**-1,543**	**81.1%**	**$21,392**	**$24,450**	**-$3,058**	**87.5%**
Salaries								
Payroll Expenses - Department 100		17,500	-17,500	0.0%		$52,500	-$52,500	0.0%
52052 FED FUTA	6		6		$37		$37	
52053 PTO	1,991		1,991		$3,098		$3,098	
52054 Regular	10,941		10,941		$46,399		$46,399	
Total for Payroll Expenses - Department 100	**12,938**	**17,500**	-4,562	**73.9%**	**$49,533**	**$52,500**	-$2,967	**94.4%**
Payroll Expenses - Department 200		85,000	-85,000	0.0%		$255,000	-$255,000	0.0%
52056 Holdover Reg DT	180		180		$321		$321	
52057 Holiday	3,104		3,104		$6,147		$6,147	
52058 Holiday OT	488		488		$712		$712	
52059 Mandate hours	530		530		$258		$258	
52061 Overtime	26,403		26,403		$85,293		$85,293	

52062 PTO	5,822		5,822		$3,965		$3,965	
52063 PTO Overtime	1,427		1,427		$5,200		$5,200	
52064 Regular	33,283		33,283		$112,142		$112,142	
52066 Sick	1,441		1,441		$2,885		$2,885	
52067 Standby	2,486		2,486		$3,594		$3,594	
52070 Cont Education	552		552		$552		$552	
52073 Union Dues					$0		$0	
52074 Mandating Hours					$1,269		$1,269	
Total for Payroll Expenses - Department 200	**75,716**	**85,000**	**-9,284**	**89.1%**	**$222,337**	**$255,000**	**-$32,663**	**87.2%**
Total for Salaries	**88,655**	**102,500**	**-13,845**	**86.5%**	**$271,870**	**$307,500**	**-$35,630**	**88.4%**
Total for Payroll (Personnel Services)	**95,262**	**110,725**	**-15,463**	**86.0%**	**$294,762**	**$332,175**	**-$37,413**	**88.7%**
Travel								
53010 Lodging		200	-200	0.0%		$600	-$600	0.0%
Total for Travel	**0**	**200**	**-200**	**0.0%**	**$0**	**$600**	**-$600**	**0.0%**
Total Expenses	**187,638**	**218,445**	**-30,807**	**85.9%**	**$614,813**	**$655,335**	**-$40,522**	**93.8%**
Net Operating Income	-46,215	-88,445	**42,230**	**52.3%**	-$212,649	-$265,335	**$52,686**	**80.1%**
Other Income								
45000 Interest Earned	0		0		$0		$0	
45010 Other Miscellaneous Income		150	-150	0.0%		$450	-$450	0.0%
45020 TAX REVENUE					$15,718		$15,718	
45100 Other Income	885		885		$885		$885	
Total Other Income	**885**	**150**	**735**	**590.0%**	**$16,603**	**$450**	**$16,153**	**3,689.6%**
Net Other Income	**885**	**150**	**735**	**590.0%**	**$16,603**	**$450**	**$16,153**	**3,689.6%**
Net Income	-45,330	-88,295	**42,965**	**51.3%**	-$196,046	-$264,885	**$68,839**	**74.0%**

West Side Community Healthcare District

Expenses by Vendor Summary
September 2026

	Total
ADP	-4,274.94
ADP - Net Pay	90,429.38
ADP - Payroll Tax	7,126.67
Aflac	1,413.88
Alad Tec	347.08
Amazon.com	1,516.88
AMR	5,918.24
Analysis Treasury Charges	114.88
AppFolio Inc.	4.98
Ashley Casteel	200.00
At&T Mobility	493.15
Beta Healthcare Group	22,832.78
Bound Tree Medical	575.26
California Choice Benefit Administrators	11,567.87
Casey Logistics Inc	73.66
City of Newman	420.29
Comcast	690.97
Crescent Supply	108.86
David W Varnell	200.00
Debbie Lopes	200.00
Department of Health Care Services	633.21
Dollar General Stores	27.07
Greenland Holdings LLC	11,255.00
Human a Dental Ins	2,576.44
Jorgensen Co	26.86
Linde Gas & Equipment Inc.	1,032.66
McKesson	1,298.93
Meal - Misc Restaurant	30.00
Mechanics Bank	109.00
Mid Valley IT Inc	1,509.34
Napa	9.05
NBS	3,353.33
Oriental Trading	405.59
PG&E	1,247.99
Quick Med Claims	4,303.20
Robert Donovan	2,000.00
Robert Vargas	200.00
Rosco Vision Systems	80.91
Sandra A. Guajardo	200.00
Shred-IT USA	125.82
Starbucks	27.65
Stephens & Borrelli, Inc.	1,625.00
Target	108.62
Teleflex LLC	322.55

West Side Community Healthcare District

Expenses by Vendor Summary
September 2026

	Total
U.S. Bank	1,535.67
U.S. Bank Equipment Finance	218.37
USIO Credit Card Processing	1,313.52
Valic	5,564.39
Van De Pol	2,778.79
Victor Jav Alfaro	180.00
Wanger Jones Helsley PC	3,283.68
Westside Connect (Corp)	5.40
TOTAL	**$187,347.93**

West Side Community Healthcare District
Statement of Financial Activites
September 2026

	Total	
	Sep 2026	Jul 1 - Sep 30 2026 (YTD)
Income		
Ambulance Revenue		
40000 Ambulance Rev	707,119.00	1,864,045.98
40002 Ambulance Revenue - Other		166.00
Total for Ambulance Revenue	**$707,119.00**	**$1,864,211.98**
Contractual Allowances and Discounts		
41000 Contract Adjustments	-424,272.00	-1,106,753.00
41020 Service Write-offs	-141,424.00	-355,295.00
Total for Contractual Allowances and Discounts	**-$565,696.00**	**-$1,462,048.00**
Total Income	**$141,423.00**	**$402,163.98**
Gross Profit	**$141,423.00**	**$402,163.98**
Expenses		
50000 Advertising & Marketing	716.21	2,429.00
50015 Charitable Donation	150.00	150.00
50030 Dues & Subscriptions	347.08	1,041.24
50050 Fees		
50049 Quality Assurance Fees (PP-IGT-GEMT)	633.21	1,212.98
50052 Banking Fees	1,542.38	4,963.61
50053 Billing Agency Fees	4,303.20	15,741.83
50056 Stan County OES		5,092.00
50058 Health Dept Fees		4,752.00
50059 Dispatch Fees (AMR)	5,918.24	11,949.70
Total for 50050 Fees	**$12,397.03**	**$43,712.12**
50060 Information Technology (IT)		
50061 IT Labor	1,502.82	4,508.46
50062 Software	6.52	614.19
Total for 50060 Information Technology (IT)	**$1,509.34**	**$5,122.65**
50074 Insurance (Business)	22,698.06	57,195.62
50080 Interest Paid	1,670.39	6,019.02
50094 Maintenance	260.91	2,058.53
50091 Equipment - Medical	322.55	645.10
50092 Equipment - Non-Medical	218.37	1,332.73
50093 Vehicle Maintenance	26.86	230.22
Total for 50094 Maintenance	**$828.69**	**$4,266.58**
50100 Meals & Entertainment	57.65	109.96
50110 Miscellaneous - Reimbursable Expenses		250.00
52009 Payroll Fees	313.12	818.77

53001 Professional Services (Contractual)		
53000 Accounting	11,255.00	56,265.00
53002 Legal	3,283.68	11,672.70
53003 Contractors	2,000.00	6,000.00
53004 Professional - Other		
53007 NBS	3,353.33	3,353.33
53008 Human Resources		3,094.60
Total for 53004 Professional - Other	**$3,353.33**	**$6,447.93**
53009 Stipends - Board Members	1,000.00	1,500.00
Total for 53001 Professional Services (Contractual)	**$20,892.01**	**$81,885.63**
53020 Rent & Lease	1,625.00	4,875.00
53050 Repairs	9.05	9.05
53053 Vehicle Repairs	30.19	11,932.79
Total for 53050 Repairs	**$39.24**	**$11,941.84**
53060 Supplies & Small Equipment	684.70	1,954.59
53061 Crew Quarters Expenses	567.86	1,537.62
53064 Medical Supplies	1,842.59	6,954.92
53072 Medical - Drugs		207.88
Total for 53064 Medical Supplies	**$1,842.59**	**$7,162.80**
53066 Office Supplies/Expenses	295.68	1,076.10
53069 Uniforms	108.86	1,349.70
Purchased Services		
53068 Oxygen	1,032.66	3,274.70
Total for Purchased Services	**$1,032.66**	**$3,274.70**
Total for 53060 Supplies & Small Equipment	**$4,532.35**	**$16,355.51**
53080 Taxes & Licenses		10,136.00
53110 Utilities	270.29	787.03
53112 Gas & Electric Newman	1,247.99	3,552.83
53113 Internet	690.97	2,280.19
53114 Telephone	493.15	1,455.13
53116 Utilities - Other (Biohazard Removal)		307.00
Total for 53110 Utilities	**$2,702.40**	**$8,382.18**
Auto		
50010 Fuel	2,778.79	10,713.18
Total for Auto	**$2,778.79**	**$10,713.18**
Employee Benefits		
50040 457(b) Co-Match	5,564.39	13,989.30
50041 Aflac	1,291.31	4,285.16
50042 Insurance - Group Health/Dental	12,263.03	36,371.88
Total for Employee Benefits	**$19,118.73**	**$54,646.34**
Payroll (Personnel Services)		1,500.00
52002 Payroll Taxes		
52005 Payroll Taxes - Department 200		

52006 FED FUTA	28.37	87.35
52007 FED MEDCARE - ER	399.64	3,324.93
52008 FED SOCSEC- ER	5,193.22	14,217.07
Total for 52005 Payroll Taxes - Department 200	**$5,621.23**	**$17,629.35**
Payroll Taxes - Department 100		
52003 FED MEDCARE- ER	186.91	713.18
52004 FED SOCSEC - ER	799.18	3,049.50
Total for Payroll Taxes - Department 100	**$986.09**	**$3,762.68**
Total for 52002 Payroll Taxes	**$6,607.32**	**$21,392.03**
Salaries		
Payroll Expenses - Department 100		
52052 FED FUTA	6.36	36.74
52053 PTO	1,991.26	3,097.51
52054 Regular	10,940.58	46,398.91
Total for Payroll Expenses - Department 100	**$12,938.20**	**$49,533.16**
Payroll Expenses - Department 200		
52056 Holdover Reg DT	180.13	320.78
52057 Holiday	3,104.42	6,146.66
52058 Holiday OT	487.80	712.35
52059 Mandate hours	529.90	257.89
52061 Overtime	26,402.99	85,292.88
52062 PTO	5,822.48	3,965.20
52063 PTO Overtime	1,426.93	5,200.24
52064 Regular	33,283.16	112,141.55
52066 Sick	1,440.57	2,884.60
52067 Standby	2,486.18	3,593.66
52070 Cont Education	551.76	551.76
52073 Union Dues		0.02
52074 Mandating Hours		1,269.36
Total for Payroll Expenses - Department 200	**$75,716.32**	**$222,336.95**
Total for Salaries	**$88,654.52**	**$271,870.11**
Total for Payroll (Personnel Services)	**$95,261.84**	**$294,762.14**
Total Expenses	**$187,637.93**	**$614,812.78**
Net Operating Income	**-$46,214.93**	**-$212,648.80**
Other Income		
45000 Interest Earned	0.01	0.03
45020 TAX REVENUE		15,718.02
45100 Other Income	885.00	885.00
Total Other Income	**$885.01**	**$16,603.05**
Net Other Income	**$885.01**	**$16,603.05**
Net Income	**-$45,329.92**	**-$196,045.75**